

Consolidated cash flow statement

for the year ended 31 December 2007

	Notes	2007 £m	2006 £m
Cash flows from operating activities			
Operating profit on continuing activities before interest and taxation		261.6	218.2
Depreciation	13	46.1	42.2
Amortisation of other intangible assets (treated as depreciation)	14	1.5	1.2
Amortisation of intangible assets created on acquisition	14	9.7	6.9
Share based payment expense	27	8.6	8.5
Pension charge	32	15.2	15.9
Pension contributions	32	(21.0)	(19.1)
(Profit)/loss on sale of property, plant and equipment		(0.1)	0.3
Movement in provisions	24	0.9	(1.9)
Increase in debtors		(71.4)	(48.8)
Increase in creditors		82.9	55.6
Cash generated from operations		334.0	279.0
Income tax paid		(45.8)	(40.3)
Interest paid		(33.5)	(23.1)
Interest received		1.6	1.0
Cash generated from operations after interest		256.3	216.6
Net cash used in investing activities			
Purchase of property, plant and equipment	13	(67.9)	(63.0)
Proceeds from sale of property, plant and equipment		1.0	1.9
Purchase of intangible fixed assets	14	(5.0)	(1.4)
Acquisition of subsidiary undertakings and businesses		(94.7)	(37.6)
Cash acquired with subsidiary undertakings		4.4	1.0
Purchase of financial assets	16	(4.4)	(7.6)
Investment loan	16	(16.6)	(11.7)
		(183.2)	(118.4)
Net cash used in financing activities			
Issue of ordinary share capital	28	67.2	50.4
Share buybacks	28	(43.9)	(244.9)
Share transaction costs	28	(0.5)	(1.2)
Dividends paid	12	(218.6)	(47.7)
Capital element of finance lease rental payments	29	(0.4)	(0.4)
Instalment debtor movement	29	20.4	-
Asset based securitised financing	29	(17.8)	(0.7)
Repayment of loan notes and long term loans	29	(34.6)	(3.4)
Proceeds on issue of bonds	29	100.9	179.1
Financing arrangement costs	22	(0.3)	(0.9)
		(127.6)	(69.7)
Net increase in cash and cash equivalents		(54.5)	28.5
Cash and cash equivalents at the beginning of the period		9.2	(19.3)
Cash and cash equivalents at 31 December		(45.3)	9.2
Cash and cash equivalents comprise:			
Overdraft	22	(46.1)	(0.5)
Cash at bank and in hand	19	0.8	9.7
Total		(45.3)	9.2